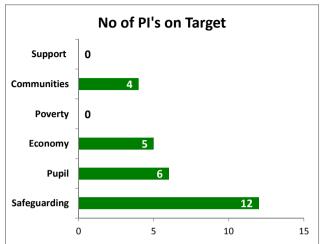
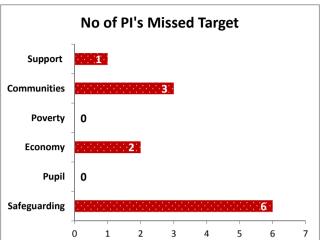
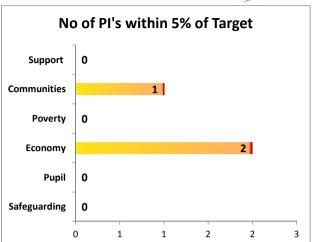
# **Performance Report - Quarter 1 2015-16**

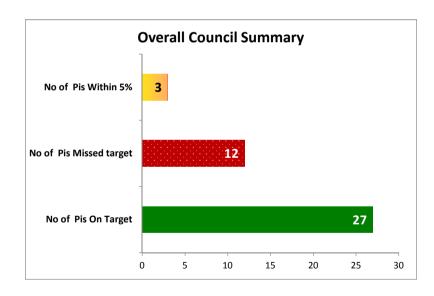
**Quarter 1** 

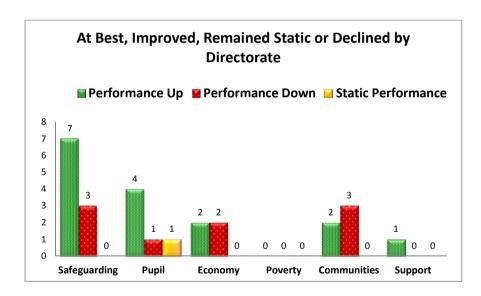












## **Performance Report - Quarter 1 2015-16**

Quarter 1

Met Target Green Within 5% of Target
Amber

Missed Target Red



Related	PI & desired direction of Travel	Result	Target	Perform	Trend since	N – Num D – Dend		Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
	Priority 1 : Safeg	uarding	Vulnerabl	e People						
Effective arrangemnts are in place for safeguarding and protecting those at	SCC0041  The percentage of children looked after on 31 March who have had three or more placements during the year	RED	7%	7.94%	ע	SCC004NM - The nur children who had thre placements during the  62  SCC004DM - The tota who were looked after  503	e or more separate financial year.  42 al number of children at 31 March	We are caring for more looked after children within a family rather than residential setting. These are children with complex needs who often become accommodated on an emergency basis. This has resulted in a slight reduction in placement stability. However work to upskill carer's, provide wrap around therapeutic support to both children and carer's and the outreach work from Ty Nant, each of which will	Julie Thomas	Simon Jones
risk from significant harm and expolitation	SCC039†  The percentage of health assessments for looked after children due in the year that have been undertaken	RED 84.66%	98%	88.52%	ע	SCC039NM - The nu assessments for looke in the year that have the 138 SCC039DM - The nu assessments for looke to be undertaken in the 163	ed after children due been undertaken  162  mber of health ed after children due e year	address this area over time.  Performance is close to Q1 last year, and is expected to improve during the year. Getting updates on behalf of children looked after out of county is particularly challenging, although the	Julie Thomas	Simon Jones

Related Outcome	PI & desired direction of Travel	Result	Target	Perform	Trend since	D – Den	nerator * ominator	Comments	Responsible	Responsible
Gutcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
	SCC042a1  The percentage of initial assessments completed within 7 working days	GREEN 95%	93%	86.31%	71	SCC042aNM - The not assessments complet days.  311  SCC042aDM - The not assessments complet 328	309 umber of initial led during the year		Julie Thomas	Simon Jones
Effective arrangemnts are	SCC042bJ  The average time taken to complete initial assessments that took longer than 7 working days to complete	GREEN 11.2	12	12.86	71	SCC042bNM - The to days taken to comple assessments where the days taken was 8 or not see the days taken was 8 or not not see the days taken was 8 or not not see the days taken when the days taken was 1900 to see the days taken was 1900 to see the days taken to complete.	he number of working more  180  Ital number of initial k 8 days or more to		Julie Thomas	Simon Jones
in place for safeguarding and protecting those at risk from significant harm and expolitation	SCC043a1  The percentage of required core assessments completed within 35 working days	RED 73.03%	84%	58.18%	71	SCC043aNM - The nicore assessments core working days during t  195  SCC043aDM - The nicassessments that were the year  267	mpleted within 35 he year  185 umber of core re completed during	Child and Family Services are completing more core assessments, with a high proportion in timescale this month (87%). Improving quality and performance of core assessment work is high priority for all teams this year, as the additional work taking on initial assessments last year has paid dividends with more consistent results.	Julie Thomas	Simon Jones
	SCC043bl  The average time taken to complete those required core assessments that took longer than 35 days	RED 55.10	50.00	60.29	71	days taken to comple assessments where the days taken was more 3,967 SCC043bDM - The to	8,018 tal number of ments that took longer to complete	Child and Family Services are completing more core assessments, with a high proportion in timescale. Some assessments are more complex pieces of work involving multi agency working. Improving quality and performance of core assessment work is high priority for all teams this year.	Julie Thomas	Simon Jones

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since		nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
	CFS1 I  Number of children becoming looked after	GREEN 32.00	Amended Projection 45.00	47.00	71	CFS1NM - Looked aff children who are bect the local authority i.e. either in the care of the 32	oming looked after by they are placed ne local authority		Julie Thomas	Simon Jones
Effective arrangemnts are in place for safeguarding and protecting those at risk from significant harm	CFS7 1  Percentage of children on the Child Protection Register who have been deregistered and then reregistered	GREEN 16.36%	19%	16.33%	צ	CFS7NM - The number had previously been of Swansea regardless of was  35 CFS7DM - The no. of the CPR at any time of counts any re-registre occurred during the y	on the CPR in of how long ago that  40 children registered to during the year and attons that may have ear.		Julie Thomas	Simon Jones
and expolitation	CFS8 ↓  Percentage of children who remain on the Child  Protection Register for more than one year	GREEN 10.75%	less than	11.43%	71	CFS8NM - Number of been on the Register year at end of period  23 CFS8DM - Number of Protection Register at	for more than one  28  Children on Child tend of period		Julie Thomas	Simon Jones
	CFS10 ↓  Number of children in residential care	GREEN 37.00	50.00	48.00	71	CFS10NM - Total nur supported in resident including mother and residential/educationa 37	ial forms of care, baby and specialist al services		Julie Thomas	Simon Jones

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since		nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
	SAFE41  The number of hits on Safeguarding Children and Child Protection in the authority's staffnet web page	-		-		SAFE4NM - The num Safeguarding Childre Protection in the auth page	n and Child ority's staffnet web	Data not available for quarter 1.	Julie Thomas	Emma Curtis
Improved awareness of corporate	SAFE5a1  Number of new or existing staff who have completed training in safeguarding vulnerable people • E-learning	GREEN 972.00	950.00	-		SAFE5aNM - Number staff who have comple safeguarding vulneral • E-learning 972	eted training in ble people	Historic data: Total number of training elements completed between 21/11/2014 and 31/03/15 (Q3&4) = 1410	Steve Rees	Khan Prince
safeguarding policy and arrangement amongst council employees	SAFE5b1  Percentage of new or existing staff who have received training in safeguarding vulnerable people • E-learning	GREEN 27.00%	25.00%	-		SAFE5bNM - Number staff who have comples af eguarding vulneral learning 972 SAFE5bDM - 3,600	eted training in ble people • E-	Historic data: Total number of training elements completed between 21/11/2014 and 31/03/15 (Q3&4) = 1410	Steve Rees	Khan Prince
	SAFE6a†  Number of new or existing staff who have received training in safeguarding vulnerable people • Face 2 face	GREEN 0.00	0.00	-		SAFE6aNM - Number staff who have receives afeguarding vulneral • Face 2 face  D  1	ed training in ble people	The corporate roll out of face to face training for safeguaring vulnerable people is at the piloting stage. Roll out is due to commence in late summer 2015 across the organisation	Steve Rees	Khan Prince

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since		nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
	SAFE6b1	GREEN				SAFE6bNM - Number staff who have receive safeguarding vulnerat • Face 2 face	ed training in			
	Percentage of new or existing staff who have received training in safeguarding vulnerable	0.00%	0.00%	_		0 SAFE6bDM -		See SAFE6a Above	Steve Rees	Khan Prince
	people • Face 2 face		3.307			4,000				
Improved awareness of	SAFE7a†	GREEN				SAFE7aNM - Number Safeguarding Leads v training in safeguardir	who have received			
corporate safeguarding policy and arrangement	Number of Designated Safeguarding Leads who have received training in safeguarding vulnerable	5.00	5.00	-		<b>5</b>			Steve Rees	Khan Prince
amongst council employees	people					1 SAFE7bNM - Number	of Designated			
						Safeguarding Leads v training in safeguardir	who have received			
	SAFE7b1	GREEN				5		Additional Designated Safeguarding Leads being		
	Percentage of Designated Safeguarding Leads who					SAFE7bDM -		identified and appropriate training will be provided to	Steve Rees	Khan Prince
	have received training in safeguarding vulnerable people	27.78%	25.00%	-		18		all during the next quarter		

	PI & desired direction of Travel	Result Q1 15-16	Target Q1 15-16	Perform Q1 14-15	Trend since Q1 14-15	N – Num D – Dend Q1 15-16	nerator * ominator Q1 14-15	Comments (Explanation and	Responsible Head of	Responsible Performance
Improved awareness of corporate safeguarding	SAFE8a†  Number of Elected  Members who have received training in safeguarding vulnerable people	RED 26.00	72.00	-		SAFE8aNM - Number who have received travulnerable people  26 D	aining in safeguarding	Three dedicated Councillor training sessions have been run with all Elected Members invited and strongly encouraged to attend. Further sessions have not been planned until issues relating to take up have been addressed.	Service Steve Rees	Officer  Khan Prince
policy and arrangement	SAFE8b†  Percentage of Elected  Members who have received training in safeguarding vulnerable people	RED 36.11%	100.00%	-		SAFE8bNM - Number who have received travulnerable people  26  SAFE8bDM -	aining in safeguarding	See SAFE8a Above	Steve Rees	Khan Prince
All directorates can evidence that they understand how they	SAFE9a1  The number of positive  DBS checks	na 16.00	to be confirmed	-		SAFE9aNM - The nu checks  16 D	_		Steve Rees	Deb Yeates
contribute to safeguarding people and monitor their effectiveness	SAFE9b1  Percentage of positive DBS checks	na 4.42%	to be confirmed	-		SAFE9bNM - The nu checks  16 SAFE9bDM -			Steve Rees	Deb Yeates
Council employees feel confident about how to identify discuss and report concerns in respect of children and adults	relation to safeguarding -	na 0.00	to be confirmed	-		SAFE11aNM - The nu relation to safeguardin  0  D	ng - Whistleblowing		Steve Rees	Deb Yeates

	PI & desired direction of Travel	Result Q1 15-16	Target Q1 15-16	Perform Q1 14-15	Trend since Q1 14-15	N – Numerator * D – Denominator Q1 15-16		Comments (Explanation and Actions)	Responsible Head of Service	Responsible Performance Officer
Council employees feel confident about how to identify discuss and report concerns in respect of children and adults	relation to Safeguarding -	na 0.00%	to be confirmed			SAFE11bNM - The nurelation to safeguardin  0 SAFE11bDM -	ng - Whistleblowing		Steve Rees	Deb Yeates

### **Policy Commitments relating to Safeguarding**

- 68. Invest in our staff at all levels in Social Services
- 62. Ensure a new emphasis in Social Services on prevention and early intervention
- 63. Investigate the creation of a Social Impact Bond to help reform Children's Social Services.
- 64. Relocate social services to work directly in the communities they serve and co-locate them with other services
- 65. Better integrate systems, ensuring fare more effective links between adult and children's services
- 68. Invest in our staff at all levels in Social Services

### **Directors Overview**

That Swansea now has some of the best arrangements in place to ensure that safeguarding is firmly "everybody's business", and as the number one corporate priority, was recently acknowledged in the WAO National Review of Corporate Safeguarding report. Take up of Mandatory e-leaning for staff and elected members could be improved. Safeguarding champions in place in each service area are sharing information and responding to concerns. The vast majority of Child and Family Pls are showing improvement, with those measures showing as red, at this stage of the year, areas, are priorities for action e.g. Improving the quality and timeliness of all Core Assessments. Following a permanence review, there are changes to be made to how looked after children and care leavers are to supported in or following long term placements. The changes in stability of placements is a reflection how difficult it can be finding a suitable and stable placement for those children and young people with the most complex of needs and risk behaviours. Through working closely in partnership, and building a continuum of child and family support services, Swansea are now working together to de-escalate needs of the most vulnerable children in need, and the recent development of therapeutic support will make a valuable contribution. Swansea continues to lead the way through investment in Signs of Safety / Solutions focused approaches to social care practice, and a range of compliments from families in the recent Annual Complaints report highlights the value families and other professionals place on our workforce.

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since	N – Numerator * D – Denominator		Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer

	Priority 2 : Impro	ving Pu	oil Attainn	nent		
	EDCP12al  Pupils receiving fixed term exc primary schools	GREEN 3.00	15.00	5.00	71	The ususal low incidence of exclusion from primary schools  D  The ususal low incidence of exclusion from primary schools has reduced further.  Lyndsay Harvey Sian Lewis
Improved pupil educational	EDCP12b↓  Pupils receiving fixed term exc secondary schools	GREEN 120.00	200.00	181.00	71	EDCP12bNM - Pupils receiving fixed term exclusions - secondary schools  120 181 The reducing trend for fixed exclusions from secondary schools continues.  Lyndsay Harvey Sian Lewis
attainment	EDU008a↓  The number of permanent exclusions during the academic year per 1,000 pupils from primary schools	GREEN 0.00	0.05	0.00	<b>↔</b>	EDU008aNM - Number of permanent exclusions during the academic year, upheld by the Governing Body, in primary schools in years 1 or above maintained by the local authority  There were no permanent exclusions from primary schools in the Spring Term 2015, as is usual.  Sian Lewis  18,304  18,006
Improved pupil educational attainment	EDU008b1  The number of permanent exclusions during the academic year per 1,000 pupils from secondary schools	GREEN 0.17	0.40	0.17	וצ	EDU008bNM - Number of permanent exclusions during the academic year, upheld by the Governing Body, in secondary schools in years 11 or below maintained by the local authority  2

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since		nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
	EDU016a†	GREEN				EDU016aNM - The to sessions missed by a schools				
	December of must						1,834,325 ne total number of ble for all pupils	Attendance in primary schools continues to show	Lyndsay	Sian Lewis
	Percentage of pupil attendance in primary schools	94.98%	92.50%	94.53%	7	1,689,703	1,940,458	good improvement	Harvey	
	EDU016b†	GREEN				EDU016bNM - The to sessions missed by a schools				
Improved pupil						<b>1,205,995</b> EDU016bDM - Ti	1,425,809 he total number of	Attendance in secondary	Lyndsay	Olam Lauria
educational attainment	Percentage of pupil attendance in secondary	93.57%	91.50%	93.36%	71	sessions possil	ble for all pupils	schools continues to show good improvement	Harvey	Sian Lewis
	schools					1,288,935	1,527,158			

# **Policy Commitments relating to Attainment**

- 14. Raise educational standards and the performance of all schools and pupils in Swansea
- 15. Implement a programme of sharing best practice between teachers and schools
- 16. Explore ways of improving pupil engagement and attendance
- 17. Introduce an ambitious, rigorous and supportive school performance framework
- 12. Adopt a new dynamic relationship with the schools, further education colleges, Swansea's two universities and employers
- 13. Develop a 10 year City of Learning strategic plan
- 18. Promote community focused school & family learning
- 19. Encourage greater collaboration between schools
- 20. Re-balance school funding to focus on need
- 21. Ensure 85% of funding is delegated directly to schools
- 23. Explore setting up a Skills campus and apprentice scheme

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since	_	nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer

Director's Overview (Quarter 1 FY2015/16)

#### Performance Indicators (PI)

- Performance was good.
- 4/6 indicators improved and one was static at zero which is top performance.
- One indicator's raw performance was better than the previous term and the same as the equivalent term in the previous academic year. However, the denominator in the calculation of the PI reduced so the division produced a slightly lower performance than last year.

#### Policy Commitments

- 12. Adopt a new dynamic relationship with the schools, further education colleges, Swansea's two universities and employers.(see 23)
- 13. Develop a ten-year City of Learning strategic plan. (see 23)
- 14. Raise educational standards and the performance of all schools and pupils in Swansea.
  - Schools where performance had been identified as a concern continued to be the targeted by Challenge Adviser. The two Schools Challenge Cymru secondary schools maintained their activities to improve.
- 15. Implement a programme of sharing best practice between teachers and schools. (see 19)
- 16. Explore ways of improving pupil engagement and attendance.
  - Attendance continued to improve in primary and secondary schools towards meeting the annual targets. Permanent exclusions were low and fixed-term exclusions continued to reduce.
- 17. Introduce an ambitious, rigorous and supportive school performance framework, (see 19)
- 18. Promote community focused school and family learning.
  - Following the removal of grant funding, a new reduced central service for Family Learning was designed to operate from September 2015. Some schools will fund provision themselves.
- 19. Encourage greater collaboration between schools.
- In January 2015 Welsh Government published the colour categories of all primary and secondary schools, in accordance with the new national system. Swansea schools' categories were strong. Swansea's team of Challenge Advisers focused their efforts on the schools in the 'amber' category that had greater levels of concerns. Actions plans were already in place to improve the 'Red' schools. The national drive for schools to support each other continued to be developed, involving schools of all categorisations collaborating on improvement.
- 20. Re-balance school funding to focus on need. (see 21)
- 21. Ensure 85% of funding is delegated directly to schools.
- Delegation for 2015-16 is close to 85% if Living Wage funding is counted. The council agreed relative protection for school budgets 2015-16 and the next three years. However, this still amounted to cuts in real terms, with some schools affected more than others. The Joint Finance sub-group of the Schools Budget Forum is examining the implications and mitigation of these cuts.
- 23. Explore setting up a skills campus and apprentice scheme.
- The Education Strategy Group, chaired by the Leader of the Council, was established to explore new ways to work with schools and to deliver essential and statutory services. Gower College Swansea continued to develop its lead on work-based learning. New external partners emerged for post-16 learning and training. The future of the council's Employment Training Service was discussed by Elected Members.

PI & desired direction of Travel		Result	Target	Perform	Trend since	N – Nun D – Dend	nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer

	Priority 3 : Creati	ng a vib	rant and v	viable city	and econ	omy			
	EP28 1	AMBER				EP28NM - The number of all planning applications determined during the year within 8 weeks	The result for the quarter was 79.2% just below the target of 80% for the year;		
						381 256 EP28DM - The total number of all planning applications determined during the year	however, this is an increase of 17.2% on the same period last year, which has been achieved		
One the continue to						481 416	as a result of the ongoing refinement of working practices/procedures following the introduction and use of the Idox Document Management		
Creating a vibrant and viable city and economy	The percentage of all planning applications	79.2%	80%	61.54%	71		System and subsequent restructuring of the Section in August 2014.  With continued monitoring	Phil Holmes	Andrew Pitson
	determined within 8 weeks	(S					of performance and refinement of processes and procedures together with the reduction in applications reported to		
							Committee following changes to the committee structure and scheme of delegation in January 2015it is anticipated that the target will be met by Q4.		
Employmnet & Training	BBMA1 †					BBMA1NM - No. of BB&M projects containing SBCs from this current reporting year minus no. of BB&M projects containing SBCs from the previous year providing the increased number of projects worked on in the reporting year	Projects are counted when each contract containing social benefit clauses actually starts on site. There are often delays in		Sue
opportunities created	Increase in the number of projects with social benefit clauses & Beyond Bricks and Mortar in their contracts	GREEN 2.00	2.00	4.00	ñ	2 4 D 1 1	starting which is ouit of our control. Additional projects awaiting starts will be counted in the next quarter.	Phil Holmes	Woodward

Related Outcome	PI & desired direction of Travel	Result	Target	Perform	Trend since	D – Deno	nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
Employmnet & Training opportunities created	The number of training and employment weeks created by BBM for unemployed and economically inactive	GREEN 34.00	30.00	,		BBMA3NM - The num employment weeks or unemployed and ecor 34	eated by BBM for nomically inactive  0 0		Phil Holmes	Sue Woodward
	EC1 †  The percentage of all applicants satisfied or very satisfied with the Planning application service	GREEN 90.6%	85%	80.00%	71	EC1NM - Total number and parties satisfied of the Planning application of the Planning	r very satisfied with on service  88 er of Planning d in the quarter		Phil Holmes	Andrew Pitson
Creating a vibrant and viable city and economy	The percentage of all major and minor applications with an economic imperative that are approved	83 8%	88%	84.87%	7	EC2NM - Total number applications with an extended that are approved  140  EC2DM - Total number applications determin	conomic imperative  129 er of major and minor ed in the quarter	The result for the quarter was 83.8%, which is below the annual target of 88%.  Of the 167 applications determined in the quarter, 140 were granted; however, a large proportion of the 27 applications refused were for development in the countryside where the principle of development is unacceptable and the opportunities to negotiate positive outcomes is limited.  Since April 1st 2015, following the introduction of charging for the provision of pre application advice, there has been a significant decline in the number of pre- application enquiries received. This may have an influence over the quality of the applications submitted with consequent implications for achieving this target.	Phil Holmes	Andrew Pitson

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since	N – Numerator * D – Denominator		Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
Better Quality commercial floorspace enabling the provision of increased employment	EC3 †  Amount of commercial floorspace created within the city centre to accommodate job creation	GREEN 0.00	0.00	-		EC3NM - Creation of floorspace created this Viable Places - Realis funding.  D	rough Vibrant and	Projected outputs for commercial floorspace created through VVP projects for 15/16 are anticipated to be delivered in Q's 3 and 4 due to contract awards timescales and spend profiles	Phil Holmes	Huw Jones
Improved city living opportunities	EC4 †  Number of new housing units created in Swansea City Centre as a result of V&VP Realising the Potential funding	GREEN 3.00	0.00	-		EC4NM - Creation of within Swansea City (through Vibrant and Nealising the Potential 3	Centre created /iable Places -	The Housing Above Shops scheme has completed 3 new residential units at 71 High St as part of 14/15 funding. Anticipated that remaining targets for completion will be in Q4 of 15/16 as submitted schemes are currently being assessed and will not commence on site until late Autumn.	Phil Holmes	Huw Jones

# Policy Commitments relating to creating a vibrant and viable economy

- 34. Seek to increase the number of people living in the city centre
- 24. Work with partners and the business community to promote Swansea Bay City region
- 25. Utilise £11 m in the House Revenue Account to improve Council houses and boost local economy.
- 28. Create a clear, coherent and balanced approach to the city centre
- 36. Work closely with partners to develop a Creative City Region create a
- Science and Innovation campus build Swansea as a science, technology and creative capital.
- 31. Plans for a sustainable transport system.
- 32 Improve perceptions of our city as a place to work, visit and live
- 33. Enhance our public spaces and city's built heritage and empty properties

### **Directors Overview**

Overall, our planning performance is much improved from last quarter, both in terms of speed of decision making and satisfaction rates. The percentage of approvals rate is below target, but this is a consequence of the higher number of applications that were received for development in the open countryside which is against our policies. If we exclude these applications it reveals a much stronger underlying performance in approvals. The targets for employment and training opportunities have been achieved. The targets for commercial floorspace and new housing units to be delivered via VVP funded schemes are profiled to be delivered later in the year and are considered on target at this early stage. However, delivery will rely on strong private sector and RSL performance. Turning to policy commitments, good progress continues to be made.... The production and public consultation of the City Centre Framework sets the strategic direction and the implementation of the Realising the Potential programme has a direct positive bearing on policy commitments 34, 24, 25, 28, 32 and 33. In particular, the procurement of developers for the Civic Centre and St David's sites and the acquisition of the former Oceana building for redevelopment are strategic initiatives underway to support these and other policy commitments. Looking specifically at PC 25, around £260 million will be spent over the next 5 years to improve Council houses which includes the £11 million identified within the policy commitment. This years capital programme of £48m is entirely committed to the improvement of the housing stock up to the WHQS. PC36 is being delivered through collaborations with the universities, where MoUs identify joint working, and via close collaboration with the City Region Board. Also, in relation to PC 32, Swansea - "City of Innovation" has recently been adopted and work is now underway to refine this as part of Swansea's place marketing offer. Swansea Business Guide now published and work ongoing to promote inward investment within

	PI & desired direction of Travel	Result	Target	Perform	Trend since	N – Num D – Dend	nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
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## Priority 4: Tackling Poverty

### No quarterly performance indicators to report

### **Policy Commitments relating to tackling poverty**

- 38. Tackle poverty and unemployment, especially amongst young people and within the most deprived communities
- 3. Seek to ensure that Council expenditure and other local public bodies
- 22. Implement a pledge to ensure that all 18-24 yr olds have access to quality information, education and enterprise
- 24. Work with CAB and other partners to enhance the Council's existing Welfare Rights service
- 37. Explore with Credit Unions haw to make loans to micro businesses
- 39. Work with Moneyline Cymru and other partners to help people on low incomes access affordable loans
- 66. Play a full part in the Healthy Cities initiative to address health inequalities and life expectancy

#### **Directors Overview**

Tackling unemployment is being achieved through the Communities First programme due to report its qtr 1 figures by 7th August 2015, and through the LIFT programme in Penderry. On-going support is being provided to young people not in Education, employment and training through the young people's service, using targeted work particularly for 14-19 year olds. Vulnerable young people in year 11 are being supported by the Careers Service in partnership with the schools to ensure they have a good employment, training or education destination. Gower college have been providing a flexible module to support learners who are at risk of dropping out. The YPEF is being delivered, with an enhanced action plan for the NEETs Board. Info-nation is continuing to provide information, advice and support to young people. The NEETs figure is recorded annually in October each year and presently stands at 3.7% for 16-18 year olds.

The Council is ensuring people have a good standard of living through the implementation of Universal credit and mitigation of issues for claimants with a local delivery plan and on-going support being planned for the most vulnerable claimants within the financial inclusion steering group, staff are continuing to be trained with 2 further UC sessions this quarter, benefits are continuing to be maximised through welfare rights provision, CCoS is continuing to work with CAB to ensure advice is available across Swansea, Moneyline Cymru is being sign-posted to as well as LASA credit Union for the provision of bank accounts, loans and micro-business loans.

The Early Years strategy and action plan are being delivered in partnership with health. The statement for carers, guardians and parents has been approved and a marketing and communications plan developed, Flying Start is continuing to perform well with 80% attendance, and good child development results at age 2 and 3 of over 52% and 59%. By September the FS programme will be supporting 2973 children with health visiting, childcare and speech and language support. The Early Years Development and Assessment framework will be launched in 2015/16 providing one standard measure for the assessment of children entering school, enabling CCoS to cease using the CDAP data tracking children's development and readiness for school. This is reporting to the Healthy Cities Board.

Work is underway continuing to support people to be healthy, safe and independent, including the development of a CIC to tackle food poverty, and enhance training and employment opportunities across Swansea, the purple flag award was acheived last year with an action plan being developed to continue to focus on a healthy nightlife and night time economy, reporting to the Healthy cities board and Safer Swansea Partnership. Tackling Domestic Abuse is now one of two key priorities for the LSB. Housing renewal schemes are underway in Sandfields, with upgrading work continuing across Council properties.

65% of the Tackling poverty actions within the strategy have been started with one action fully completed.

Related	PI & desired direction of Travel			Target Perform		N – Numerator * D – Denominator		Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer

	Priority 5 : Buildi	ng susta	ainable co	mmunitie	s					
People live in resilient communities	STS006 †  The percentage of reported fly tipping incidents cleared within 5 working days	GREEN 95.5%	95%	92.23%	71	STS006NM - The nuntipping incidents in the within 5 working days  1,481  STS006DM - The total incidents recorded by the quarter  1,551	e quarter cleared  819 at number of fly tipping	On target. Increase on last year's quarter due to change in recording methods (noted this change last year)	Chris Howell	Dave Condon
	WMT004b↓  The percentage of municipal waste collected by local authorities sent to landfill	GREEN 47.7%	less than	42.58%	Ŋ	WMT004bNM - The to authority collected mulandfill by the local authority 12,151 WMT004bDM - The to municipal waste collectionauthority 25,496	unicipal waste sent to uthority  12,123  otal tonnage of cted by the local	In the same quarter last year a significantly higher tonnage was sent for disposal via incineration thus distorting the comparible quarter this year. The PI for this indicator was met last year and is on target to also be made this year.	Chris Howell	Keith Coxon
People live in resilient communities	WMT009b †  The percentage of municipal waste collected by local authorities and prepared for reuse and/or recycled, including source segregated bio wastes that are composted or treated biologically in another way	GREEN 52.47%	more than 52%	54.24%	ע	WMT009bNM - The trauthority collected muprepared for reuse, recollected as source so and composted or treanother way by the low 13,379 WMT009bDM - The trause collected by the 25,496	unicipal waste ecycled and/or egregated bio wastes ated biologically in cal authority  15,443 onnage of municipal e local authority	was on site at the end of the year and did not register in the quarter being reported.	Chris Howell	Keith Coxon

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Related	PI & desired direction of Travel	Result	Target	Perform	Trend since	N – Num D – Deno		Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16	Q1 14-15	(Explanation and Actions)	Head of Service	Performance Officer
	SCA001↓  The rate of delayed transfers of care for social care reasons per 1,000 population aged 75 or over	GREEN 0.99	4.00	3.23	71	SCA001NM - Total nu authority residents ext transfer of care during care reasons  21 SCA001DM - Total po  21,254	periencing a delayed the year for social 68		Bozena Allen	Simon Jones
More people living at home or in the community	AS4 †  Percentage of clients returning home following reablement	RED 48.8%	60%	67.57%	<b>4</b>	AS4NM - Number of of after a period  21  AS4DM - Total n discha	of reablement  25 number of clients	assessment beds). Such service users are likely to have a higher level of need		Simon Jones
People live in resilient communities	SUSC1 f  % of people across Swansea who believe they live in a good place	AMBER 85.00%	89.00%	-		SUSC1NM - Number surveyed who are 'ver with their local area as 170 SUSC1DM - Total nu surveyed 200	y' or 'fairly' satisfied s a place to live.		Chris Sivers	Eleanor Moore

Related	PI & desired direction of Travel	Result	Target	Perform	Trend since	N – Nun D – Dend	nerator * ominator	Comments	Responsible	Responsible
Outcome		Q1 15-16	Q1 15-16	Q1 14-15	Q1 14-15	Q1 15-16 Q1 14-15		(Explanation and Actions)	Head of Service	Performance Officer
People live in resilient communities	SUSC3 f  % of people who believe that their neighbourhood is a place where people from different backgrounds can live together well		76.00%	-		SUSC3NM - Number 'strongly agree' or 'ter local area is a place v different ethnic backg together 140 SUSC3DM - Total no	nd to agree' that their where people from rounds get on well		Chris Sivers	Eleanor Moore

## Policy Commitments relating to building sustainable communities

- 2. Seek wider and imaginative community use of public assets such as Council owned buildings
- 72. Support independent living, improved options for older people. Increase funding for housing co-operative
- 3. Explore collaborative and innovative ways in which local services can financed and delivered
- 64. Relocate social services to work directly in the communities they serve and co-locate them with other services

#### Directors Overview

The recent introduction of three integrated 'community hubs' in the north, west and central areas of Swansea is already showing how a coordinated, multi agency response can improve outcomes for older people and younger disabled adults. Most of the Prevention Budget Projects are now fully up and running and achieving results, with only a couple delayed due to late agreements on the remit of the projects, or issues around staffing capacity and recruitment. There are now 10 approved projects being delivered from the Prevention budget funding. Through Local Area Coordination, a new approach across Western Bay, and supported through Sustainable Swansea, is now working in target areas to build local support networks that can help sustain and support its most vulnerable citizens. Our progress with reablement within both residential care and through domicilary care is being considered as part of the Commissioning reviews, under Sustainable Swansea. Clearly is a challenging area of work, as Adult Services are working with a population of very frail older people, often with complex needs such as advanced dementia. In our two excellent centres of residential reablement: Ty Waunarlwyd and Bonymaen, the services are now targetting this approach on those clients with reablement potential to return home with a package of support. Our overall aim is to support more people at home and within communities, rather than in care homes or hospitals, and this will require improvements to local housing, neighbourhoods, transport and support available to improve health and wellbeing. Tackling the challenges of population, demographic changes as well as resource pressures, demands a coordinated, localised approach, by using what is already working well- such as care and support at home, third sector involvement, carers support, extra care housing, community equipment services, adaptations and supported living schemes.

Related Outcome	PI & desired direction of Travel	Result Q1 15-16	Target Q1 15-16	Perform Q1 14-15	Trend since Q1 14-15	nerator * ominator Q1 14-15	Comments (Explanation and Actions)	Responsible Head of Service	Responsible Performance Officer
	Sickness Absend	ce							
	CHR0021  The number of working days/shifts per full time equivalent (FTE) local authority employee lost due to sickness absence	RED 2.38	2.00	2.96		17,113 age Number of FTE byees.	The result for Q1 shows is over the challenging target of 2 days. Last years Q1 result was reported as 2.96 but this was incomplete. revised figure, which was known later that summer was 2.16. Therefore as it stands Q1 this year is slightly worse that this time last year. However when the true June figure is known after the schools return in September, we have see a liight difference either way. As usual, monthly reports are sent to Directors and Managers for them to monitor and then action staff sickness in their work area.	Steve Rees	Martin Halmkhan

# Policy Commitments relating to sustainable swansea

- 1. Undertake an urgent review of the council's finance and assets
- 2. Seek wider and imaginative community use of public assets such as Council owned buildings
- 3. Explore collaborative and innovative ways in which local services can financed and delivered
- 5. Adopt a can do culture
- 6. Create a team Swansea approach

### **Directors Overview**

Sustainable Swansea - Fit for the Future is the Council's future service and budget strategy. It provides the framework to both deliver savings and agree which services we will provide in the future and future models of delivery that are both collaborative and innovative. A review of assets and disposals and the Sustainable Swansea Delivery Programme are both currently taking place. To help deliver Sustainable Swansea, the Innovation Programme continues and aims to support a 'can do' culture based upon new thinking and problem solving. This involves services and employees working together as 'team Swansea' to share ideas, solve problems and reduce costs: the aim is to ensure that there are no silos and there is instead an organisational culture of innovation, collaboration and ambition.